









# The Project Stabilization Agreement Key Points

- Private/Exclusive Agreement
  - ✓ SDUSD PSA is a stand-alone document
  - $\checkmark~$  Limited to the Signatory parties
- Covered Contracts
  - ✓ Prop's S, Z, & U, & Measure YY funded projects exceeding \$1M <<<Based on the engineers estimate</li>
  - ✓ **All** State Bond funded projects, regardless of value
  - ✓ All Lease Leaseback projects
  - ✓ All Job Order Contracts
- Additional Documents
  - ✓ Amendments/Addenda
    - ✓ Side Letters
    - ✓ Schedule "A"s





## The Project Stabilization Agreement Schedule A's SDUSD Signatory Union's

All the Collective Bargaining Agreements (CBA) of the signatory Union's to the SDUSD agreement are included in the PSA **by reference**.

- Also referred to as Master Labor Agreements \*[Schedule A's = CBA/MLA]
- Please be sure to review the listed Union parties to this PSA
- If a non-Union contractor, ensure to ask the Union representative for a copy of their CBA to have all their working rules handy

#### Using a <u>non-listed/non-signatory Union's CBA</u> and workforce will not be permitted











# The Project Stabilization Agreement What It Does

- Provides Union representation of workers
- Eliminates work stoppages
- Standardizes dispute resolution process
- Establishes rules for hiring workers
- Establishes local hiring goals
- Supersedes conflicting provisions in Schedule A







#### Working on a PSA Project Letter of Assent

- The Letter of Assent ("LOA") is a one-page document that evidences the contractor's agreement to be bound by the terms and conditions of the SDUSD PSA <u>on a per contract</u> <u>basis</u>
- All contractors and subcontractors, <u>of any tier</u>, that expect to perform work on a PSA-covered work must sign a LOA
- Contractor must deliver the LOA to the PSA Team a **minimum** of 48 hours before starting work
- Contractor must sign a separate LOA for **each** District awarded PSA-covered contract on which the contractor will perform Covered-work



×-



CM0 Add screen shot of advertisement with pointing out PSA note & non-PSA Cruz Maria, 2022-06-01T17:25:39.083



# Working on a PSA Project Letter of Assent

- General Contractors will continue to submit Letter of Assent (LOA) as part of the bid package
- Subcontractors and Tiered Subcontractors will use the PSA App and DocuSign to sign and submit their LOAs
  - Authorized representative (**owner/officer**) will receive an email from the assigned PSA Specialist requesting signature on the LOA
  - Representative will open link <u>in the notification</u> to initiate the digital signature process
  - The electronic LOA document will be **pre-populated** with the contractor and project contract information:
    - ✓ Contractor's Legal or DBA Name and Address
    - ✓ Contract Number and Project Name
    - ✓ Authorized representative's Name and Title
  - $\circ$   $\;$  After applying the digital signature, the representative will submit the signed LOA  $\;$
  - Signed copies will be accessible in the App for all users, including the General Contractor on the specific contract, Union Representatives, and PSA staff





# Working on a PSA Project Participation/Subscription Agreements

- In addition to the required Letter of Assent, a contractor may be required to sign a "Participation" or "Subscription" agreement
- The Participation/Subscription agreement provides the means to accept fringe benefit contributions
- Like the Letter of Assent, the Participation/Subscription agreement applies **only** to the PSA covered contract
- Unlike the Letter of Assent, more than one signed Participation/Subscription agreement may be required for a single PSA covered contract





# Working on a PSA Project Pre-Job Conference

- Under the terms of the PSA, all awarded PSA-covered construction contracts require the Prime Contractor(s) to attend/hold a PSA Pre-Job Conference
- The Purpose of the Pre-Job Conference
  - $\checkmark$  Identify the scope of the PSA project
  - ✓ Identify all subs and tiered subs that will be performing work
  - $\checkmark$  GC, subs and tiers identify their scope of work and announce the unions to which they will assign the work
  - ✓ Minimize jurisdictional disputes
  - $\checkmark$  Ensure manpower needs can be met









# Working on a PSA Project (cont.) Labor Compliance

• A separate PWC-100 form will be submitted to DIR for <u>each</u> PSA covered contract

• Every subcontractor, regardless of tier, must have a valid DIR registration

• Every subcontractor, regardless of tier, must be reported by the GC prior to final payment





# Working on a PSA Project Prevailing Wages

# Special PSA rules regarding Prevailing Wages

- ✓ Section 5.1 Wages
  - Only the applicable prevailing wage (per contract) must be paid
- ✓ Section 5.3 Wage Premiums
  - Based off DIR published information (watch special trades add-ons)
- ✓ Section 5.4 Compliance with Prevailing Wage Laws
  - All complaints regarding possible prevailing wage violations shall be referred to the Project Labor Coordinator for processing, investigation and resolution, and if not resolved within thirty calendar days, may be referred by any party to the state labor commissioner

S



# Working on a PSA Project Employee/Fringe Benefits

- On PSA covered projects, the employee benefit portion of the prevailing wage rate, also referred to as "fringe" benefits **must** be paid to the applicable Union Trust by the contractor
- It is the *contractor's responsibility* to inform the employees of their trust fund benefits
- Benefit contributions are not to exceed the amounts set forth in <u>the applicable prevailing wage determinations</u>, as benefit contributions are part of the prevailing wage rate





**General Prevailing Wage Determination** SAMPLE- Journeyman determinations GENERAL PREVAILING WAGE DETERMINATION MADE BY THE DIRECTOR OF INDUSTRIAL RELATIONS PURSUANT TO CALIFORNIA LABOR CODE PART 7, CHAPTER 1, ARTICLE 2, SECTIONS 1770, 1773 AND 1773.1 FOR COMMERCIAL BUILDING, HIGHWAY, HEAVY CONSTRUCTION AND DREDGING PROJECTS **GENERAL PREVAILING URSUANT TO CALII** 7, CHAPTER 1, ARTICLE EAVY CONSTRUCTION Craft: Laborer and Related Classifications (Building Construction) PROJECTS Determination: SD-23-102-4-2024-1 LOCALITY: SAN DIEGO COUNTY Issue Date: August 22, 2024 DETERMINATION: SDI-2025-1 Expiration date of determination: June 30, 2025\*\* The rate to be paid for work performed after this date has been determined. If work will extend past this date, the new rate must be paid and should be incorporated in contracts entered into now. Contact the Office of the Director - Research Unit for specific rates at STRAIGHT TIME TOTAL HOURLY RATE HOURS CRAFT CLASSIFICATION MENTS HOUR (415) 703-4774. While working on a PSA/PLA ALL BENEFITS Localities: aired to be paid directly ALL ONSITE WORKER ble Trust for #BRICKLAYER es within San Diego County \$68,050 80 BRICKLAYER: ASON FINISHER Wages and Employer Payments 8.0 \$56.470 #BRICK TENDER #CARPET LAYER: #DRYWALL FINISHER Total Daily Overtime Hourly Basic Hourly Rate Health Sunday Holiday Overtim /acatio aturday 8.0 \$64,990 and Welfare and Holiday<sup>1</sup> Hourly Rate Overtime Hourly Rate<sup>c</sup> (1 ½ X) RESILIENT TILE LAYER 8.0 \$61,560 Rate (1 ½ X) Hourly Rate (2 X) #ELECTRICIAN Group Group Group Group 5 \$72.84 \$95.775 \$95.775 \$118.71 Recognized holidays: Recognized holidays: Holidays upon which the general prevailing hourly wage rate for Holiday work shall be paid, shall be all holidays in the collective bargaining agreement, applicable to the particular craft, classification, or type of worker employed on the project, which is on file with the Director of Industrial Relations. If the prevailing rate is not based on a collectively bargained rate, the holidays upon which the prevailing rate is and shall be as provided in Section 6700 of the Government Code. You may obtain the holiday provisions for the current determinations on the Director's General Prevailing Wage Determinations Website (http://www.dir.ca.gov/OPRL/DPreWageDetermination.htm). Holiday provisions for current or superseded determinations may be obtained by contacting the Office of the Director – Research Unit at (415) 703-4774.









# Core Workforce and Hiring Procedures

- Non-Union Contractors **can** employ their own workers
  - Contractors have the right to determine:
    - ✓ Competency of all employees
    - ✓ Number of employees required
    - ✓ Duties of such employees (*w* / *in each craft jurisdiction*)
    - $\checkmark$  Which employees are to be laid off
  - A core employee is defined as an employee who: *(Sec. 3.6(b))* 
    - ✓ Appears on the contractor's active payroll for 30 of the last 180 working days prior to contract award
    - ✓ Possesses required licenses (certifications)
    - ✓ Performs work safely
  - Contractor is responsible for identifying all Core Workers planned to be performing onsite to the applicable Union(s)



## Core Workforce and Hiring Procedures

- <u>One-time Core Worker registration</u>, per trade union:
  - ✓ Required of <u>all</u> Core Workers
  - $\checkmark$  Allows Union to set up Trust Account to accept fringes on the Core Worker's behalf
  - $\checkmark$  Allows the Union to include the Core Worker in the Union's dispatch system
  - ✓ Core Worker must be registered with <u>each</u> Union assigned to the scope of work the Core Worker will be performing





## **Core Workforce and Hiring Procedures**

- Core employees are not required to become members of any union; however, the contractor shall require their Core employees to register with the appropriate hiring hall prior to working onsite
- All employees are encouraged to contact the union directly to validate their information and if they have any questions



# Signatory Workforce Procedures

- Signatory Contractors—those contractors who have signed onto a Collective Bargaining Agreement must use the dispatch system described in the Collective Bargaining Agreement.
- However, to ensure employees of Signatory Contractors are counted toward the PSA worker utilization goals, all employees of Signatory Contractors working on a SDUSD PSA project—whether dispatched for this project or not must be included on a Signatory Contractor's Workforce Form



# Dispatching Workforce Procedures

• Prime contractors and subcontractors must follow an alternating hiring procedure if they intend to use members of their core workforce.

<b>CONTRACTOR'S</b>	UNION
<b>CORE WORKFORCE</b>	REFERRAL
1 <sup>st</sup> employee (core)	2 <sup>nd</sup> employee (from union)
<b>3<sup>rd</sup></b> employee (core)	4 <sup>th</sup> employee (from union)
<b>5<sup>th</sup></b> employee (core)	6 <sup>th</sup> + employee (from union)

27



# Dispatching Workforce Procedures

- Dispatch procedure
  - Complete Workforce Dispatch Form
  - Fax or email to applicable Union(s)
  - Follow up that form was received
- All contractors are required to submit a Workforce Dispatch Form for crews with **more** than one person
  - Must submit at least 48-hours prior to need
  - Excluding weekends and holidays
  - Add specific skills desired or required to perform work





	Requesting Contractor	Project Stabi Signatory Con	SIGNATORY				
PHENRED VIEW	Phone	619-555-4800	Fax: 619-555-4801	FORM			
ACIONUS CONTRACTOR			Contract Number: CZ21-0001-22				
	Project Name: Address:	Example MS WSM 4860 Ruffner Lane, San Di		For Union Signatory			
	Job Superintendent:	Mike Dohher te and Time: 8/9/21 6:45 am	Estimated Work Duration: 5 months	<b>U V</b>			
	Work Noqueat Start De		egistration	contractors, to			
	Emplo	yee Classification	Signatory Contractor's Workforce Information				
	Indicate Level	Craft/Classification	Name and Zip Code of Employee	identify the workers			
	Journeyman 🛛	Carpenter	Jack Colby 92071	0			
	Apprentice		Sandy Dequez 91941	to be used on our			
			Oscar Excavantez 92114	munic of more supported			
	UNION USE ONLY Employee's Informati	Dispatch Inforr		project, you would			
and the second sec	UNIC		HE ZIP CODE OF THE DISPATCHED WORKER	complete this form			
C C C C	Targeted ZIP codes         92101         92           SDUSD         91941         911           ZIP codes         92121         92	02 92104 92105 92111 92113 42 91945 91977 92037 92103 22 92123 92124 92126 92129	8 92106 92107 92108 92109 92110 92119 92120	and send it to the			
	91901 911 91917 911 91962 911 92014 921	02 91903 91905 91906 91909 21 91931 91932 91933 91934 63 91976 91978 91979 91980 118 92019 92020 92021 92024	91910         91911         91912         91913         91914         91915         91915           91933         91944         91946         91948         91960         91951           91990         82003         82004         82007         82005         82009         82013           91090         82003         82004         82007         82026         82029         82039           91025         82026         82027         82028         82039         82039         82039	Union Hall, they			
	ZIP codes 92112 92	75         92078         92079         92082         92083           18         92125         92127         92128         92130	02084         02086         02000         02001         02002         02003         02006           02132         02135         02137         02138         02141         02142         02143	verify and send to			
	92144 92 92163 92 92177 92 92196 92	64 92165 92166 92167 92168 78 92179 92182 92184 92186	92189         92170         92172         92173         92174         92175         92176           92187         92190         92191         92192         92193         92194         92195	our office .			
	SDUSD ZIP codes: 70% o	of contractor's total workforce by craft   contractor's total workforce by craft 1% of contractor's total workforce by craft					
	Note to Dispatching A	gent: Please fax a copy of the form	to the PSA Coordination Team at fax 858,496,1953				

A DISCO UNITOR Props 53.20 Bullow	CONTRACTOR US Requesting Contra Phone: 619-555-	E ONLY ctor: 123 Con:		ctor Inform	ispate ation				WORKFORCE DISPATCH FORM
Job Site Information Project Name: Example Middle School Whole Site Modernization (WSM) Contract Number C221-0001-2 Address: 4840 Ruffner Lane, San Diego, CA 92113 Job Superintendent: Mike Dohher Work Request Start Date and Time: 05/25/21 Estimated Work Duration: 04-09 months Contractor Requirements							It is recommended to complete this form specifically identifying any		
	Indicate Level	Employee Class	Quantit		Requested Skills, Experience, or Certifications and Equipment to Be Utilized			special, specific, or	
	Journeyman 🛛	Carpente	er.	4	framin and a	ng -stairwe ther partit	ions, ab	ars of structure: rframes, rafters ility to work at	
	Apprentice			3	D. Charles	ts w/o issu	e		certifications or equipment
	UNION USE ONLY Name of Applican Date of Dispatch:			tch Informa		·EX/	٩M	PLE~	that the person will need to have to be effective
and the second sec		NION DISPATCI	HER: PLEASE	CIRCLE THE 2	IP CODE OI	THE DISPATO	HED WORK	ER(S)	
	Targeted ZIP codes SDUSD 91941	92102 92104 91942 91945	92105 9211	1 92113 7 92103	92114 90 92108 90	2115 92118 2107 92108	92117 92109	92139 92110 92119 92	working on your crew(s).
	ZIP codes 92121	92122 92123	92124 9212	6 92129	92131 9	2133 92134	92138	92140 92145	
	SD 4001 ZIP codes SD 4217 ZIP codes SD 4217 219 codes SD 4217 219 codes SD 4217 219 codes SD 50 ZIP codes SD 50 ZIP codes SD 50 ZIP codes SD 50 ZIP codes	0% of contractor's to ; 100% of contractor	otal workforce by or's total workford	3         91934           10         91980           11         92024           17         92058           12         92083           18         92130           12         92130           12         92185           17         92185           12         92536           by craft         craft           ce by craft         ce aft	91035 9 91090 0 92025 0 92059 0 92084 0 92132 0 92132 0 92154 0 92159 0 92187 0 92081 0	1911 91912 1943 91944 2003 92004 2008 92007 2080 92085 2098 92090 2135 92137 2156 92158 92170 92172 2160 92191 2583 92259 2007/jin block	91948 92007 92028 92086 92091 92138 92159 92173 92192	92029 92030 92 92087 92089 92 92082 92080 92 92141 92142 92 92140 92181 92 92174 92175 92 92193 92194 92	In addition, you can alsoidentify desired residencyidentify desired residencyrequirements for Targeted







#### Labor Relations on a PSA Project Working with Union Reps

- Union representatives have the right to access PSA-covered jobsites, provided they do not interfere with the work of employees.
- Union representatives accessing jobsites **must** comply with posted visitor, security and safety rules as required by SDUSD
- SDUSD/PSA Team should be notified immediately if any disruptions of site rules occur





## Labor Relations on a PSA Project Badge Program

District's badge program for union representatives:

- •Badge is for ease of identifying union reps, not a requirement for entry on PSA site
- •Example of what the Union Representative badge looks like





#### Labor Relations on a PSA Project Union Do's and Don'ts

- Unions agree to abide by the terms and conditions of the PSA and will not engage in strikes, slowdowns or disruptions of Project Work.
- No onsite work disruptions are permitted.
- Local unions will make their best effort to recruit and refer sufficient numbers of skilled craft workers to fulfill the labor needs of the contractors and District.





#### Labor Relations on a PSA Project Contractor Do's and Don'ts

Contractors have the **sole and exclusive right** to oversee and manage (means & methods) operations on PSA work unless **expressly** limited by the PSA.

Those rights include:

- Planning, directing and controlling operations of all work
- Hiring, promoting, transferring, and laying off employees
- Requiring employees to observe job, safety, and security rules
- Discharge, suspend or discipline employees for just cause



# Labor Relations on a PSA Project The Role of the PSA Team

The PSA Team will actively administer the PSA by:

- Monitor compliance with the PSA
- Assist the Business Outreach Program
- Act as mediator or facilitator when requested
- Advise and educate contractors and unions about the PSA when requested
- Facilitate and monitor PSA dispute resolution procedures between contractors, unions, and the District



# DISPUTE RESOLUTION ON A PSA PROJECT

# Two Types of Disputes:

- Jurisdictional Disputes – Union v. Union
- Grievances – Anyone v. Anyone





# Dispute Resolution on a PSA Project Jurisdictional Disputes

What are Jurisdictional Disputes?

- A Jurisdictional Dispute occurs when one union challenges the Contractor's assignment of a particular scope of work to another union
- If an assignment is challenged, and the Contractor, assigning Union, and challenging union cannot informally resolve the challenge, the challenging Union may formally dispute the assignment according to Article VIII

How is a Jurisdictional Dispute carried out?

- The Jurisdiction Dispute Process is carried out according to the Plan for the Settlement of Jurisdictional Disputes ("The Plan")
- Unions are the primary parties in the Dispute before the Plan Administrator, an outside entity independent of the SDUSD PSA

How should the Contractor respond to a Jurisdictional Dispute?

• No action unless the Plan Administrator orders a change in assignment





## Dispute Resolution on a PSA Project Jurisdictional Disputes

#### Key Takeaways

- The PSA Team will work with contractors and unions to prevent the occurrence of jurisdictional disputes and will assist in resolving any that may occur, consistent with PSA Article 8
- Pre-Job Conferences give the contractor the opportunity to assign work and resolve jurisdictional disputes **prior** to work beginning
- There will be no work stoppages or slowdowns over jurisdictional disputes
- It is not the PSA Team's place to make jurisdictional assignments, it is solely the responsibility of the contractor and union accepting said assignment



#### Dispute Resolution on a PSA Project Grievances

- What are Grievances?
  - "Any question arising out of and during the term of the PSA involving its interpretation and application"
- > Who can initiate a Grievance?
  - Any party to the PSA can initiate a grievance: Contractors, Unions, Employees, SDUSD
- How is a Grievance carried out?
   Multi-step Process (Reviewed in next slide)
- How does Grievance end?"Off-ramps" at each step of the process



## Dispute Resolution on a PSA Project Grievances

#### Steps in the Grievance Process

STEP I: Begin process

Involved parties informally attempt to settle the matter

#### STEP II: Official Meeting

- If a settlement is not reached at Step I, either party may request a Step II meeting. The request must be in writing and describe the reason the grievance was initiated.
- Representatives of the parties meet with a member of the PSA team to attempt settlement of the grievance.

#### STEP III: Arbitration

• If a settlement is not reached at Step II, either party may request the matter be submitted to an arbitrator.





## The PSA App Online Tool for Managing PSA Project Data Version 1 Launched Fall 2022

#### • App supports the Pre-Job Conference aspects of the PSA

- ✓ Pre-Job Conference Forms are assigned to designated representatives of each Contractor via the App
- $\checkmark$  Contractor representatives complete and submit the form within the App
- ✓ PSA Specialists review the submitted forms and confirm they are ready for review at the Pre-Job Conference or return them to Contractors to be updated
- $\checkmark\,$  Pre-Job Conference notes and outcomes are recorded in the App



#### The PSA App Online Tool for Managing PSA Project Data Version 2 Launched Spring 2024

#### • Letter of Assent (LOA) now by digital signatures

- $\circ$  LOAs are assigned to Authorized Representatives (owners/officers) of each Subcontractor and Tiered Subcontractor
- o Representatives apply their digital signature to the LOA using DocuSign
  - ✓ Notification of assigned LOA will be sent directly to the AR through their email, a link in that email will take them to DocuSign
  - ✓ App connects with DocuSign to confirm when the LOA has been signed and retrieves the PDF of the signed document for view through the App
  - $\checkmark$  Users can download a copy of the signed LOA for their records at any time

General Contractors will not use the App to provide their LOA as it included in the bid package



# The PSA App Training and Support

- An introductory training video for Contractors is available on the publicly accessible PSA Cloud site
- Live Contractor training is delivered on a regular basis for new users and any existing users who would like to attend
  - $\checkmark\,$  Each session will be recorded, and the recording will be posted to the PSA Cloud
  - $\checkmark\,$  Check the PSA Event Calendar on the support site for future sessions
- User guides, FAQs, and other support materials are also available on the PSA Cloud
- Specific support requests can be submitted to dedicated support staff via a ticketing system
  - ✓ Each request will be reviewed and assigned to an individual who is focused on providing support
  - $\checkmark~$  Dedicated support will be available during standard business hours

Lorretta Walden, FPC Custom Application Specialist, <u>lwalden@sandi.net</u>





